

# **CSDP Mission Planning and Management**

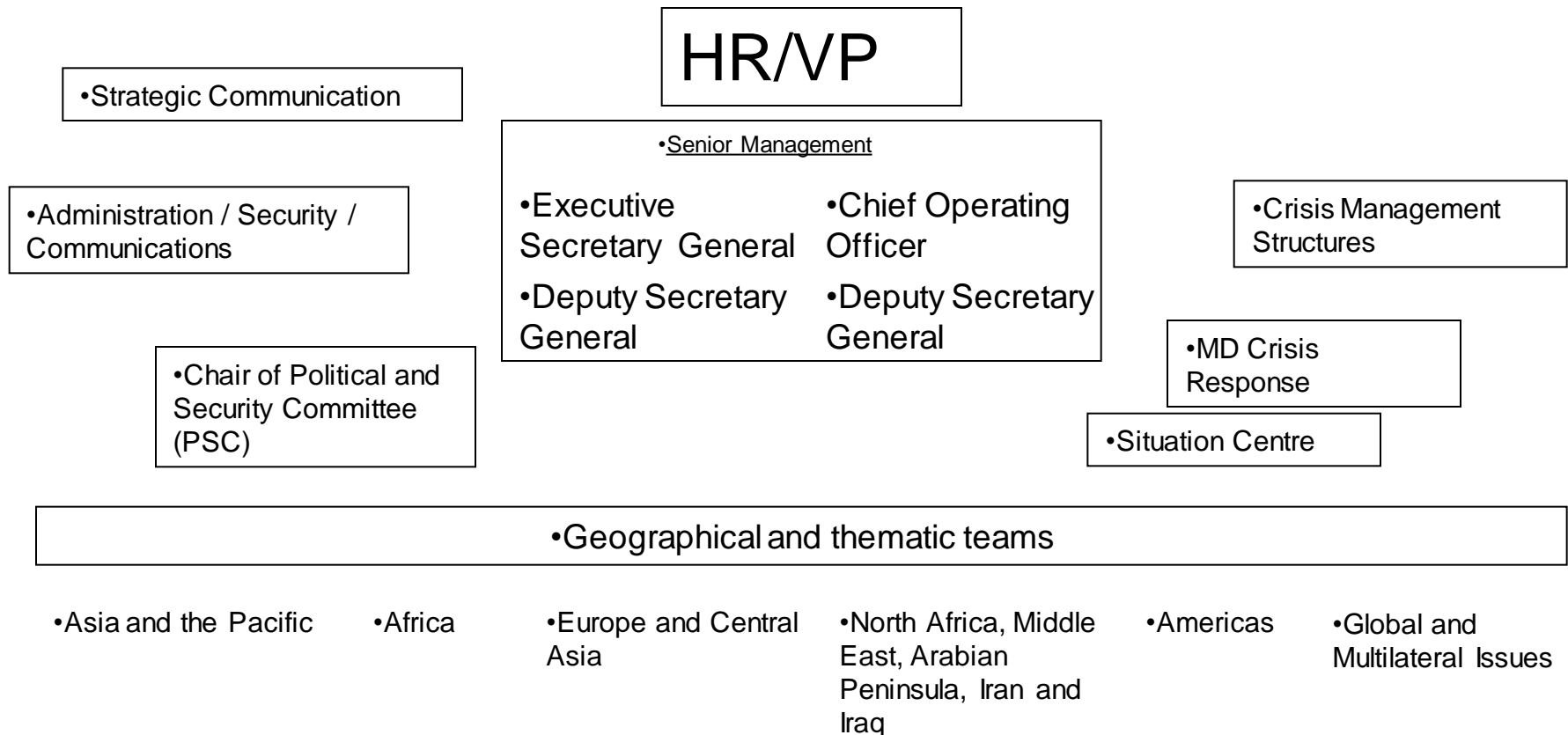
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**Brussels, 3 December 2012**

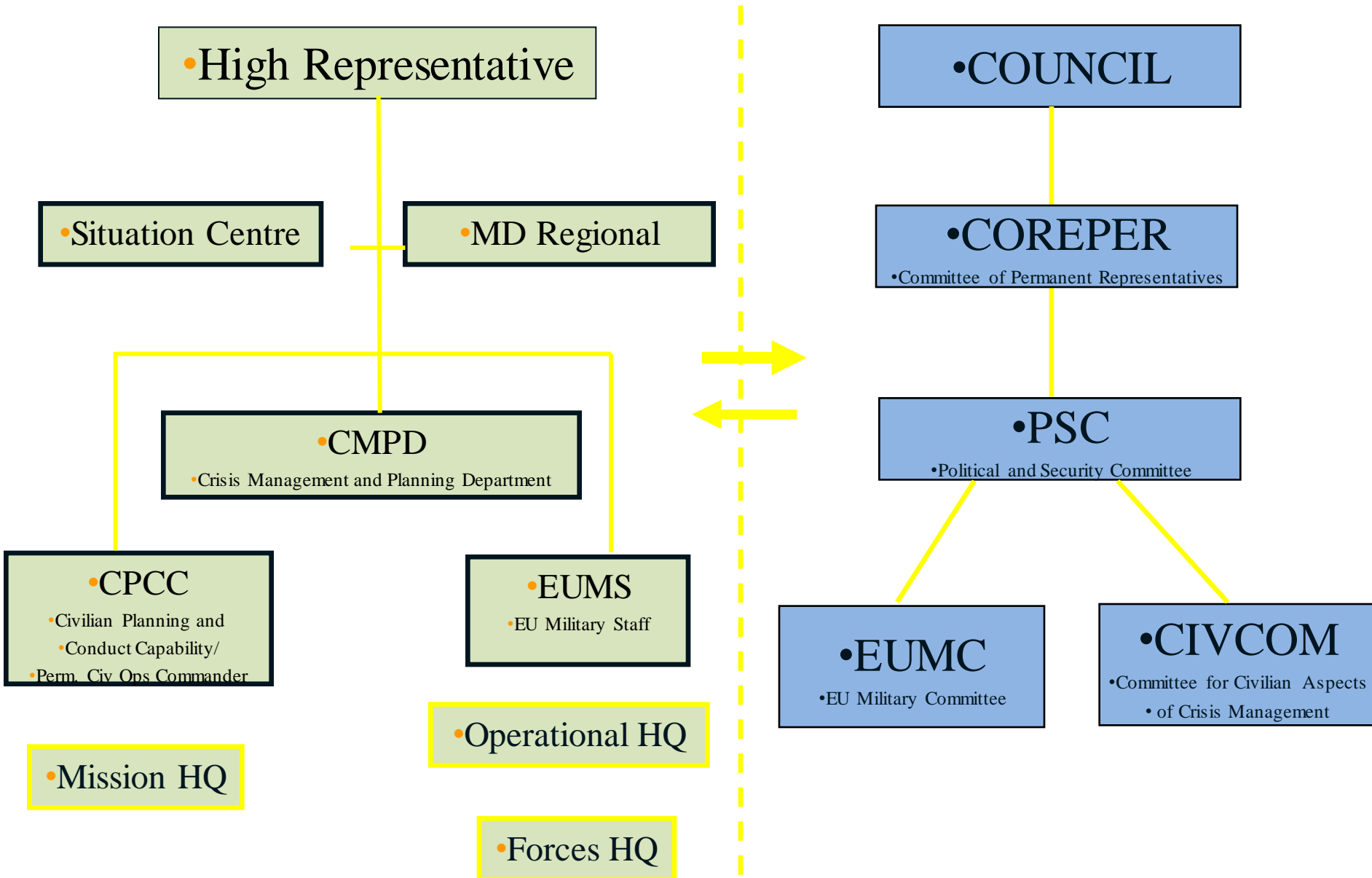
## EEAS

- The European External Action Service (EEAS) is now up and running
- Its goal is a more coherent common EU foreign and security policy
- It is developing European answers to complex global problems, working with our partners around the world

# EEAS Structure



# Current CSDP Structures



## Civilian Planning and Conduct Capability

- Est. August 2007
- Permanent OHQ for civilian CSDP missions: C2 and 24/7 duty of care for over 4000 staff!
- Plan and Conduct Civilian CSDP Operations
  - *Political Control and Strategic Direction of PSC*
  - *Under the authority of the HR*
- Operates in Post Crisis environments
- Clear chain of command

# Civilian Planning and Conduct Capability

## How do we do this?

- Operational planning for new missions: CSO, CONOPS, Council Decision, Mission Budget
- Conduct: oversight of mandate implementation; reporting to HR and Council
- Mission Support: oversight of operational implications in relation to equipment, finances, human resources, call for contributions, procurement, code of conduct

## CSDP

- Peacekeeping
- Peacebuilding
- Peace-enforcement

## **CSDP instruments**

- Civilian CSDP missions
- Military CSDP missions



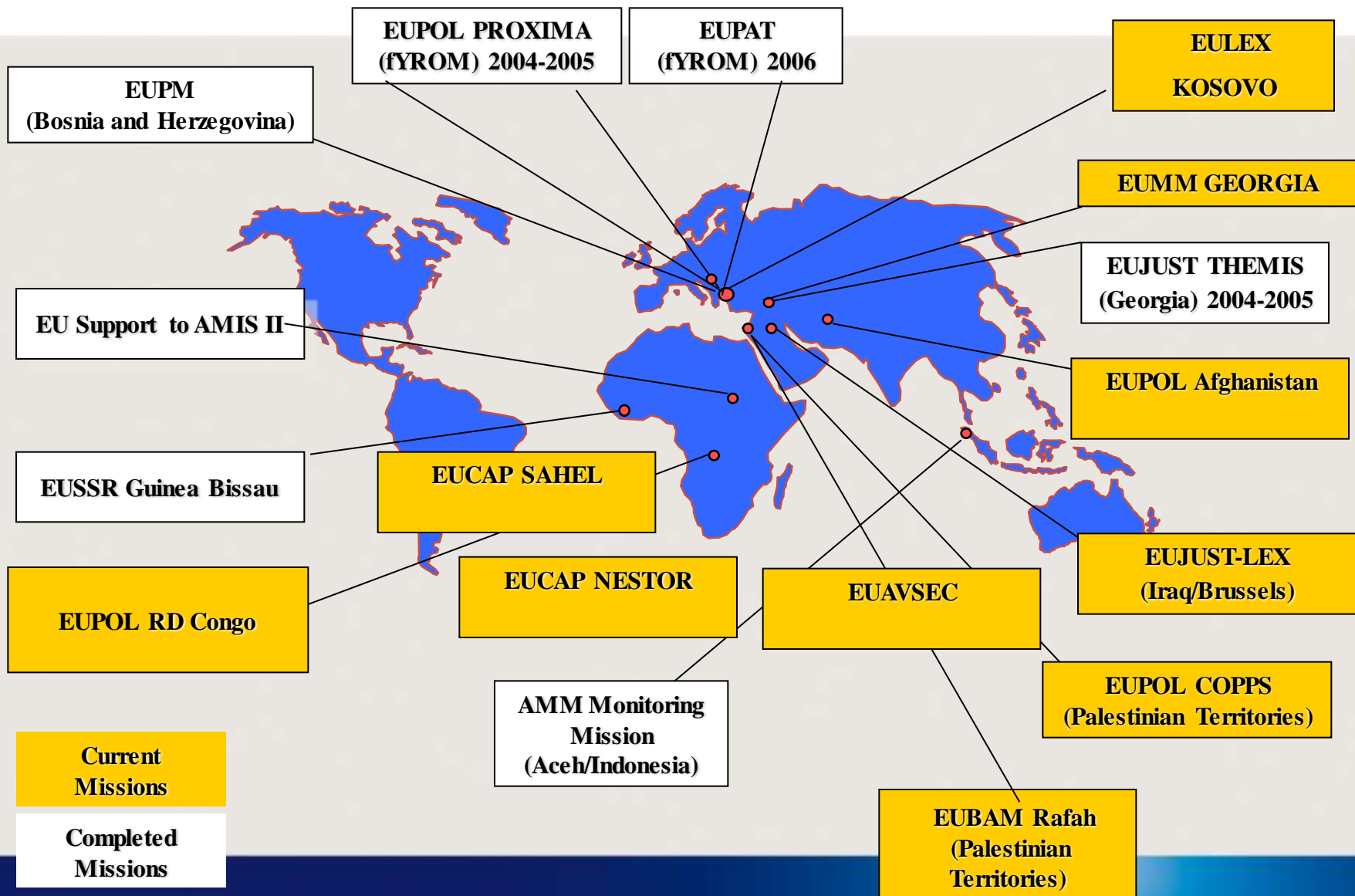
## Civilian CSDP Competencies

- Police
- Rule of Law
- Civilian Administration
- SSR
- Monitoring

## Civilian CSDP Approach

- Strengthening Function:
  - Mentoring and Advice
  - Training
  - Monitoring
- Executive Function:
  - Law enforcement

# Civilian CSDP Missions 2003 - 2012



## EUPOL Afghanistan

- Duration: June 2007 until May 2013
- Strength: 287 internationals, authorised strength 400 in total
- Mandate: contributing to the establishment of sustainable and effective civilian policing arrangements under Afghan ownership and in accordance with international standards.
- Tasks: monitor, mentor, advise and train at the level of the Afghan Ministry of Interior, regions and provinces, mainly on Civilian and Anti-Crime Police, in close coordination with NTM-A.

## **EUJUST LEX - Integrated RoL Mission for Iraq**

- Mandate (Objectives):
  - training in management and criminal investigation for senior staff in police, judiciary and penitentiary
  - Training provided in EU member states, but currently moving in-country. HQ shifted to Iraq in 2011
- Start: July 2005 until 31 December 2013
- Strength: 48 Internationals (Mandated strength 56)

## EULEX Kosovo

- Duration : until June 2014
- Strength : authorized strength of 1250 international staff and 1000 local staff, mainly police (including border), judges, prosecutors, customs and administration professionals.
- Mandate : to monitor, mentor and advise local authorities with regard to police, justice and customs, while retaining executive responsibilities in specific areas of competence (organised crime, war crimes, inter-ethnic crime, public order as second security responder, etc.).

## **EUPM - EU Police Mission in Bosnia Herzegovina**

- Mandate (Objectives) until June 2012: Assisting BiH to fight organised crime and corruption
- Tasks: Improve police and other relevant BiH authority's operational capacity related to OC&C towards EU standards
- Strength: 33 (49)

## EUMM Georgia

- Begin: October 2008
- Duration: until September 2013
- Strength: 283 internationals, authorised strength 288
- Mandate: to contribute to stability throughout Georgia and the surrounding region; contribute to the stabilisation of the situation, inter alia through the 6-point Agreement of 12 Aug 2008 and subsequent implementing measures



# Civilian CSDP Planning

## Roles and Responsibilities

Council:	formal decisions
PSC:	‘political control and strategic direction’
HR:	‘overall authority’
CMPD:	political-strategic planning (CMC) -- ‘why?’
CPCC:	operational planning at the strategic level (CONOPS, budget) – ‘what?’
HoM:	operational planning (OPLAN) – ‘how?’

# Civilian CSDP Planning

## Sequencing

- PSC/Council 'considers action appropriate'
- FFM led by CMPD → CMC
- TAM led by CPCC → Conops, budget
- Council decision adopted
- Call for contribution/selection of mission personnel
- Mission HQ establishment/OPLAN drafting by HoM
- Council approves OPLAN and launches the mission

## Detailed Mission Planning

First Step: A Technical Assessment Mission (TAM)

- Political experts to ensure access to host country authorities and their buy-in
- Ops planners to conceive the 'what' and 'how' of the future mission; must contain all relevant specialised expertise (airport security; SSR)
- Mission support to plan for the mission establishment (human resources, CIS, Med, Log, Security, finance)
- Press and Media Strategy

## Detailed Mission Planning

### Main recurrent logistical challenges:

- Restrictions of existing financial rules
- Delays in procurement
- Delays in cash flow at mission start-up
- Limited availability of armoured vehicles
- Office space
- Medical coverage

## Detailed Mission Planning

### Main recurrent security challenges:

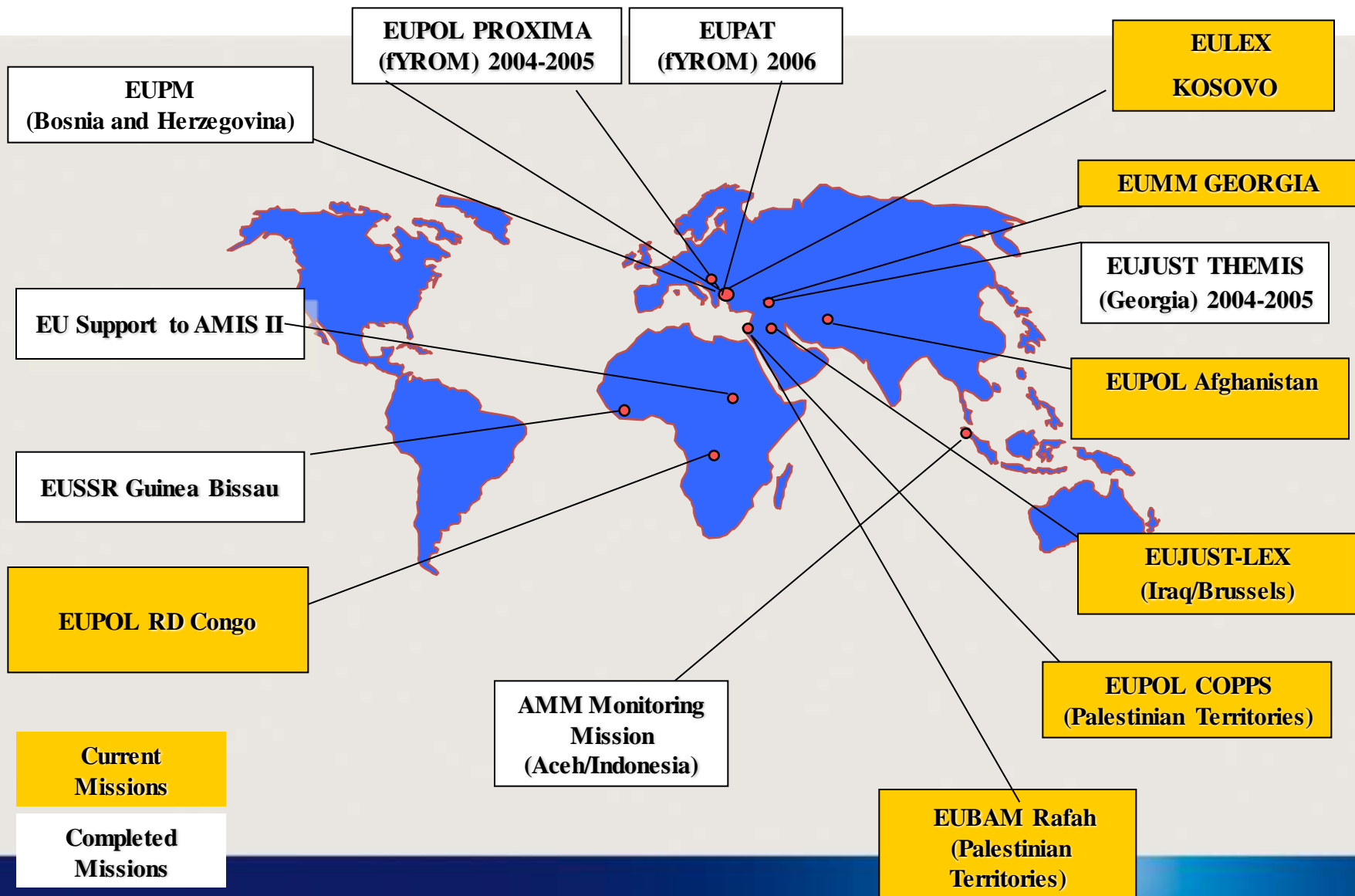
- Limited availability of armoured cars
- High costs
- Limits to use Private Security Companies
- Reliable evacuation procedures

## Detailed Mission Planning

### Main recurrent shortcomings at mission start-up:

- Time pressure to develop OPLAN whilst being new in-country and having to set up the HQ
- Delays in procurement
- Challenges of team-building in multi-cultural/risk/high stress environments
- Management of expectations
- Lack of standardised SOPs

# Civilian CSDP Missions 2003 - 2011



Any Questions?