

The EU approach to fragility

***Orientation Course on Fragility,
Security and Development in the
context of EU External Action
3-6 December 2012***

05/12/2012

Content: The New EU Approach

1. Where we work

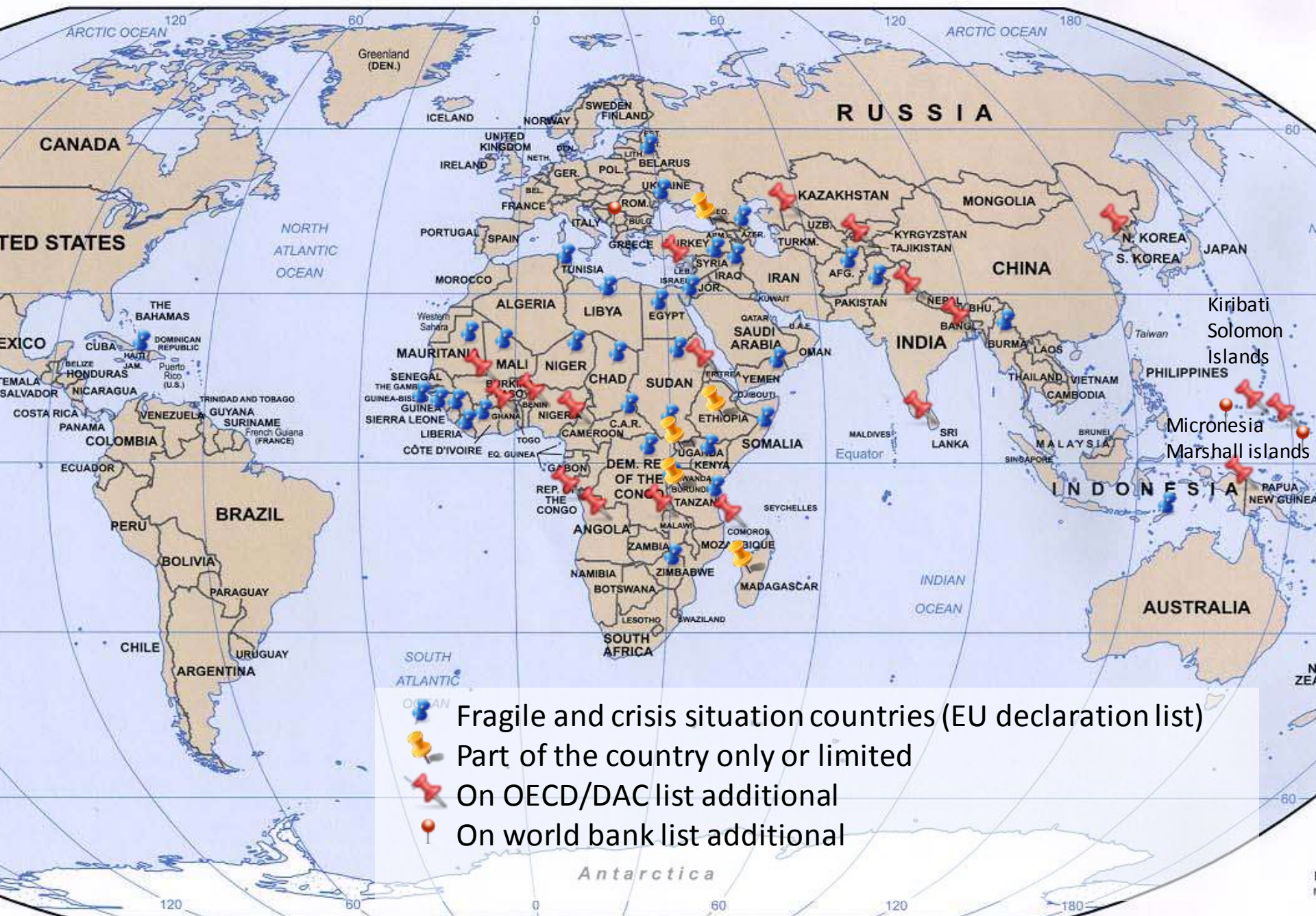
2. What we do

3. What we do differently

Differentiation: focus on countries most in need

"The Commission should, in all regions, allocate more funds than in the past to the countries most in need, including fragile states".

From Agenda for Change, 13/10/2011



Peacebuilding and Statebuilding Goals

Legitimate politics

Foster inclusive settlements and conflict resolution

Security

Establish and strengthen people's security

Justice

Address injustices and increase people's access to justice

Economic foundations *Generate employment and improve livelihoods*

Revenues and services *Manage revenues and build capacity for accountable and fair service delivery*

How we do it: strategy

All EU external action must be coherent, coordinated and in support of EU policy objectives:

- Joint Framework Documents
- Comprehensive Approach
 - Development ↔ Security
Development - Security nexus
 - Development ↔ Humanitarian
Linking Relief, Rehabilitation and Development (LRRD)

Aid effectiveness principles: essential but gradually.....

Ownership: *What of capacity and legitimacy?*

Alignment: *Willing or unwilling?*

Harmonisation: *An even bigger challenge?*

General budget support for fragile states: state-building contracts

□ Indicators on:

- public financial management
- and other aspects of state-building depending on context

□ Short-term (1-2 years) but renewable

□ Focus on risk management – including risk of non-engagement

Flexible and informed design

- ☐ **New emphasis on understanding country context (political economy analysis/conflict analysis)**
- ☐ **Policy dialogue (not contract and forget...)**
- ☐ **Plan for change (build-in scope for amendment)**

Flexible implementation

- ❑ **HoD can decide on flexible contracting (crisis declaration system)**
- ❑ **Work in progress to make it easier to amend programmes underway**

HR issues

- ❑ **Surge capacity for Delegations**
- ❑ **Skills audit**
- ❑ **Training programme**