



## WORKSHOP

Decentralisation Reforms - Local Governance  
- Local and Territorial Development

13-17 April 2015

Rue Joseph II 54 – 00 / Pilar  
Brussels

Organised by DG DEVCO Unit B2  
Civil Society and Local Authorities

Facilitated by ECDPM  
(European Centre for Development Policy Management)





## WORKSHOP

# Decentralisation Reforms - Local Governance Local and Territorial Development

Date and venue: 13-17 April 2015, 54 Rue Joseph II, Brussels – Training Room: training room J-54 00 / Pilar

Agenda

13 - 17 April 2015

### Monday 13 April

#### Part I: Setting the scene

**Review of the lessons of more than two decades of EU (and other donors) support to decentralisation reforms and Local development**

09.00 - 09.30

*Registration and coffee/ tea*

09.30 - 09.45

**Welcome** by DEVCO B2 (Ms Rosario Bento Pais, Head of Unit “Civil Society and Local Authorities”).

09.45 – 10.00

**Introduction** of participants and facilitators and presentation of **seminar objectives, agenda** and **methodology** (by DEVCO B2 and ECDPM)

10.00 – 10.45

**Session 1.1. Overview of 20 years of EU support to Local Authorities, local development dynamics and decentralisation reforms around the world** (by Jorge Rodriguez Bilbao) (20 min) followed by Q&A

10.45 – 11.00

*Coffee/ tea*

11.00 – 12.30

**Session 1.2. Overview of EU engagement in decentralization, local governance and Local development in the next programming cycle** (by DEVCO B2 and ECDPM)

First **interactive PANEL** with three EU Delegations that have planned to provide support to DR-LG-LD in the next programming cycle

12.30 – 13.45

*Lunch break*

#### Part II: Decentralisation Reforms, and Local Development: Understanding the main concepts and linkages

13.45 – 15.15

**Session 2.1. Decentralization and development: Basic Concepts** (by Leonardo Romeo) (30 min) followed by Q&A

Plenary Session around 2-3 key questions

15.15 – 15.30	Coffee/ tea
15.30 – 17.00	<b>Session 2.2. Territorial Approach to Local Development (TALD)</b> The missing link between decentralisation reforms and development outcomes (by Leonardo Romeo) (30 min) followed by Q&A
18.30 – 20.30	Social event (details on location will follow)

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## Tuesday 14 April

### Part III:

## Supporting local development through territorial approach using the Thematic Programme CSO-LA

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09.30 – 9.45	Key notes of day one (ECDPM) (15 min)
9.45-10.00	<b>Session 3.1. – Introduction and general framing</b> (by Jorge Rodriguez Bilbao)
10.00 – 11.00	<b>Session 3.2. Testing pilot actions promoting local development (LD) through a territorial approach using the Thematic Program CSO-LA</b> (by Alfonso Garcia) (30 min.) followed by Q&A

11.00 – 11.15	Coffee/ tea
11.15 – 11.45	<b>Session 3.3. Promoting Local Development through the Thematic Programme CSO-LA, the "rules of the game"</b> by Marina Juan Oliva (20 min.) followed by Q&A + Plenary debate
11.45 – 13.00	<b>Session 3.4. Interactive PANEL with three EU Delegation that have planned to launch pilot experiences to promote Local development through the Thematic programme</b>

13.00 – 14.15	Lunch break
14.15 – 15.30	Parallel Tutorials ( <i>sessions for smaller groups geared at going deeper into key issues raised during formal sessions and informal discussions during the workshop</i> ): <ul style="list-style-type: none"> <li>• How to design pilot experiences aiming at promoting Local Development to through the thematic programme CSO-LA (Alfonso Garcia, Leonardo Romeo, Jorge Rodriguez)</li> <li>• Procedural issues: The "rules of the game" of the thematic programme CSO-LA (Marina Juan Oliva)</li> </ul>

15.30 – 15.45	Coffee/ tea
15.45 – 17.00	Second round of parallel Tutorials <ul style="list-style-type: none"> <li>• How to design pilot experiences aiming at promoting Local Development to through the thematic programme CSO-LA</li> <li>• Procedural issues: The "rules of the game" of the thematic programme CSO-LA</li> </ul>

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**Wednesday 15 April**  
**Part IV:**  
**Supporting DR-LG-LD through existing aid modalities**  
**(bilateral aid)**

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09.30 – 9.45	Key notes of day two (ECDPM) (15 min)
09.45 - 10.00	<b>Session 4.1.</b> How to decide the <b>scope (entry points, foreseen outcomes)</b> of a EU support program to DR-LG-LD-Introduction (by Jorge Rodriguez Bilbao)
10.00 – 10.35	<b>Session 4.2.</b> <b>Why</b> should we do a <b>PEA analysis</b> when supporting DR-LG-LD? Consequences of not doing it (by Paul Smoke) (20 min), followed by Q&A
10.35 – 11.00	<b>Session 4.3.</b> <b>How to</b> do a <b>PEA analysis?</b> (by Jean Bossuyt) (15 min), followed by Q&A
11.00 – 11.15	Coffee/ tea
11.15 – 12.30	<b>Session 4.4. Providing BS to DR-LG-LD. Main opportunities &amp; dilemmas.</b> Introduction Case Study n°1 Pakistan Possible second case study
12.30– 13.45	Lunch break
13h45- 15.15	<b>Session 4.5.</b> Project approach to support DR-LG-LD. Introduction (by Jorge Rodriguez Bilbao)  Practical Case: Support to Local Development in Jordan, with a focus on building institutional capacity of decentralised structures (by Aladeen Shawa)  Q&A
15.15- 15.30	Coffee/ tea
15.30- 16.30	Parallel Tutorials <ul style="list-style-type: none"><li>• PEA analysis: Sharpen the understanding of the political economy of decentralisation reforms (Paul Smoke)</li><li>• Supporting decentralisation reforms and strengthening local authorities systems (DR-LAS), dealing with issues such as: (a) the architecture of the sub-national system of governance and related accountability relations (b) functional assignments (c) resource assignments across levels of government, as well as (d) human resources management systems and responsibilities; (e) financial support to performance-based, inter-governmental grant mechanisms (Leonardo Romeo, Mohamed El Mensi)</li><li>• Design and implementation of programmes aiming at promoting local/territorial development (Aladeen Shawa &amp; Jorge Rodriguez)</li></ul>
16.30 - 17.30	Parallel tutorials (second round): <ul style="list-style-type: none"><li>• PEA analysis (Paul Smoke)</li><li>• Support to DR-LAS (Leonardo Romero &amp; Mohamed El Mensi)</li><li>• Support to local-territorial development (A. Shawa &amp; Jorge Rodriguez)</li></ul>

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## Thursday 16 April

### Part V

## Exploring the scope for LA involvement in delivery of sector outputs (focus on sectors identified in the MIP 2014-2020)

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09.30 – 09.45	Key notes of day three (ECDPM) (15 min)
09.45 – 10.00	Overview of sectors identified in the MIP 2014-2020 by Jorge Rodriguez Bilbao
10.00– 11.00	<b>Session 5.1:</b> Local authorities and democracy (by Jesse Ribot), followed by Q&A

11.00 – 11h15 *Coffee/tea*

11.15-12.00	<b>Session 5.2.</b> LAs and sustainable agriculture and food security (Leonardo Romeo) followed by Q&A
12.00 – 12.45	<b>Session 5.3.</b> LAs and promotion of Local Economic Development (by Aladeen Shawa)

12.45– 14.00 *Lunch Break*

14.00 – 15.00	<b>Session 5.4.</b> LAs and Natural Resources and Environment (Jesse Ribot)
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15.00-15.15 *Coffee/tea*

15.15-16.15	Parallel tutorials <ul style="list-style-type: none"><li>• Scope for LAs involvement in Rural development and Food security (by Leonardo Romeo)</li><li>• LAs &amp; Natural Resources (by Jesse Ribot)</li></ul>
16.15- 17.15	Parallel tutorials <ul style="list-style-type: none"><li>• LAs and promotion of Local Economic Development (by Aladeen Shawa)</li><li>• LAs &amp; Democracy (by Jesse Ribot)</li></ul>

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Friday 17 April

Part VI

Relationship with associations of LAs, both management-wise and through 'strategic partnerships' with key LA structures at European and regional levels

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9.00 – 9.15	Key notes of day four (ECDPM) (15 min)
9.15 – 11.15	<p><b>Session 6. 1</b> Strategic partnership EU- key LA structures at European and regional levels.</p> <p>Introduction: Overview of LAs sector activities (Policy, Quality Support, and Management of Thematic programme (by Michel Laloge) (15 min) followed by Q&amp;A</p> <p>Partnership agreements with Associations of Local Authorities from the EC perspective (by Elena Ascitti) (20 min) , followed by Q&amp;A</p>
11.15 – 11.30	<i>Coffee/tea</i>
11.30 – 12.30	<p>Overall conclusions of the seminar and validation (ECDPM)</p> <p>Closure of the seminar by Ms. Rosario Bento Pais (Head of Unit "Civil Society and Local Authorities").</p>