



Session C1: Introduction

Integrating TALD in EU development cooperation

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GLOBAL VIRTUAL SEMINAR
Territorial Approach to Local Development (TALD)
JULY 20-24, 2020

Organised by the European Commission's DG DEVCO, Unit C5 - Cities, Local Authorities, Digitalisation, Infrastructure



New Multi-annual Financial Framework 2021-2027

State of play – NDICI

2019: European Parliament and Council establish positions

Trilogues launched

2020: Negotiations with co-legislators ongoing

Jan 2021: NDICI enters into force

New Multi-annual Financial Framework 2021-2027

Programming – Next steps

Dates	Steps
July	EU Delegations to: <ul style="list-style-type: none">• Propose Team Europe Initiatives and• provide analysis of national development plans
Sept – November	Drafting country/regional/thematic programming documents
End 2020 – beginning 2021	Approval process of programming documents

TALD

an analytical framework to orient
EC aid and translate UE policies
into a new generation of projects
and programs of external
cooperation

PROMOUVOIR UNE APPROCHE TERRITORIALE DU DÉVELOPPEMENT LOCAL (ATLD) DANS LES OPÉRATIONS DE L'UNION EUROPÉENNE (EU)

UNE BOÎTE À OUTILS POUR UNE MISE EN ŒUVRE EFFECTIVE DES ACTIONS DE L'UE
EN APPUI AUX AUTORITÉS LOCALES, À LA GOUVERNANCE LOCALE ET AUX RÉFORMES
EN MATIÈRE DE DÉCENTRALISATION AU TRAVERS D'UNE APPROCHE TERRITORIALE



Providing EU budget support in decentralised contexts

A methodological
note



Tools and Methods Series
Reference Document N° xx

Supporting
**decentralisation,
local governance
and
local development**
through a territorial approach

Directorate General
for International
Cooperation and
Development

October 2016



COMMISSION
EUROPÉENNE

Bruxelles, le 15.5.2013
COM(2013) 280 final

**COMMUNICATION DE LA COMMISSION AU PARLEMENT EUROPÉEN, AU
CONSEIL, AU COMITÉ ÉCONOMIQUE ET SOCIAL EUROPÉEN ET AU COMITÉ
DES RÉGIONS**

**Accorder une autonomie accrue aux autorités locales dans les pays partenaires
pour une meilleure gouvernance et des résultats plus concrets en matière de
développement**

Where to start?

Analyze the national context

SCENARIO 1

**Favorable enabling
environment**

SCENARIO 2

**Partially favorable
environment**

SCENARIO 3

**Decentralization stalled
or merely symbolic**

SCENARIO 3

Decentralization stalled or merely symbolic

- Controlling central government
- Localization of national sectoral policies
- Priorities decided in the capital city
- Reluctance to locally driven initiatives
- Cosmetic decentralization reform, if any
- Financial dependency from central transfers



SCENARIO 3

Decentralization stalled or merely symbolic

Examples:

- **Congo**
- **Cambodia**
- **Guinea Conakry**
- **Cuba**
- **Zimbabwe**

SCENARIO 2

Partially favorable environment

- « Formal » recognition of the developmental role of LAs
- Some pilot examples in specific geographies or administrative zones
- Decentralization reforms maturing
- Local authorities empowering themselves
- Relative fiscal autonomy



SCENARIO 2

Partially favorable environment

Examples:

- **Ecuador**
- **Seychelles**
- **Peru**
- **Bolivia**

SCENARIO 1

Favorable enabling environment

- Clear vision on developmental role of LAs
- Respectful framework for local autonomy
- Good progress towards fiscal and financial autonomy
- Capacity to engage with international actors
- Respectful intergovernmental cooperation
- Active citizenship and private sector
- Adequate legal framework / long-term certainty



SCENARIO 1

Favorable enabling environment

Examples:

- **Ghana**
- **Colombia**
- **Rwanda**
- **Zambia**



Beware !



Appearances can be deceivable, pay attention to:

- Real power and competitive politics
- Formal and informal « rules of the game »
- Reality of so-called « collective will »
- Potential risks in the long term
- Real timing of processes in the ground

Windows of opportunity for EU interventions in territorial development



TERRITORIAL DEVELOPMENT



**SUPPORT TO
NATIONAL
DECENTRALIZATION
POLICIES**

**INCLUSION OF
LA'S IN
SECTORIAL AID**

**PLACE-BASED
INTERVENTIONS**



**Financial and non-financial contributions
(Grants, TA, political dialogue, capacity building...)**

Support to national decentralization policies

Examples

- Programs supporting decentralization reform
- Advisory for legal modifications
- Support to political decentralization, local electoral systems
- Aid for fiscal decentralization, transfers methods
- Others



TANZANIA

***Program to support
national economic and
fiscal Governance***

Inclusion of LAs in sectorial aid

Examples

- Services essentiels
- Développement urbain
- Résilience
- Économie
- Inclusion sociale
- Développement rural
- Développement vert



RWANDA

***Sector Budget Support
for Decentralised
Agriculture***

Place-based interventions

Examples

- LA specific activities aimed at institutional capacity
- Support to foster active citizenship
- Aid to accompany PPP
- City to city cooperation initiatives
- Best practice capitalization
- Project focuses interventions



PAKISTAN

*Khyber Pakhtunkhwa
District Government and
Community Program*



Thank you